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Porter, Lucius C.
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NORTH CHINA UNION COLLEGE

校學大和協

NORTH TUNGCHOU

州通北

PSYCHOLOGY AND PHILOSOPHY

Feb. 9th 1917

The Secretary,
Board of Managers,
Peking University,
Peking, China.

Dear Mr. Secretary:-

In view of the fact that North China Union College has become a part of the Department of Arts and Sciences of Peking University, I take pleasure in placing in your hands, for transmission to the Board of Trustees of Peking University, my resignation as an instructor in the college of Arts located at Tungchou; it ^{is} understood that this resignation will take effect at whatever time the Trustees shall designate.

Very sincerely yours,

Lucius A. Porter

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BY WHOM A	
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燕京大學

PEKING UNIVERSITY
PEKING, CHINA.

See by:
H.M.L.
H.K.C.
J.M.N.

January 28, 1921.

Note cleared
Support to 24 Com
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COLLEGE OF ARTS AND SCIENCES FOR MEN
OFFICE OF THE DEAN.

The Rev. R. M. Wheeler,
Office of Peking University,
New York City.

TRUSTEES OF
PEKING UNIVERSITY

Dear Rex:

As secretary pro tem. of the Executive Committee of the Board of Managers I am sending you copies of the minutes of the last two meetings. These will give you official information regarding action taken by our committee. I have no doubt that Stuart already has written you or will write you in detail regarding the items taken up. I believe the minutes of the December 18 meeting do not call for any special comment nor for special action on the part of your committees. The outstanding interest in the January 21 meeting was the program for Promotional Campaign in China. President Stuart will undoubtedly write you soon fully, regarding this program. These minutes will simply place before you the bare outline of the plan. Stuart has a friend who assures him of the financial support needed in carrying out this plan. We are all greatly interested in the possibilities which may develop from this.

I am sorry that pressure of other tasks makes it impossible for me to comment at length on these items of business, nor can I enlarge on the present situation here. Suffice it to say that we have finished successfully the first semester, have launched upon the second and hope to win through.

Very heartily yours,

Lucius C. Porter

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TRUSTEES OF
PEKING UNIVERSITY

May 1, 1922

Professor Lucius C. Porter,
Peking University,
Peking, China.

My dear Professor Porter:

I am very glad to inform you that the
Trustees of Peking University at their Annual
Meeting on April 11, 1922, appointed you to the
rank of Associate Professor in Peking University.

Faithfully yours,

Secretary

SMN
JL

1037

Columbia University
in the City of New York
DEPARTMENT OF CHINESE

February 5th, 1923.

Mr. Leslie B. Moss,
China Union Universities,
150 Fifth Avenue,
New York City.

My dear Mr. Moss:

Thank you very much for sending the cablegram for me last week. Please let me know what the charges on it are.

I am glad to make further use of your office by inquiring what openings you know of in educational work in China. It seems to me that we should try to make your office a sort of general employment bureau. I find a large number of inquiries coming in to me from people who are interested in finding educational positions in China. Many would like to have work in Government or private Chinese schools, and there are always a number who inquire as to work in Christian schools. Most of these inquiries are for college work, but a number of the inquirers seem to be quite willing to consider work in middle schools, which you and I, I am sure, agree in regarding as quite as important as the college work.

I wonder if you have taken steps already towards becoming a clearing house for such information. It occurs to me that you might very easily undertake such work, not only on behalf of the universities directly supporting your office, but at least in an informal way undertaking also work for other schools throughout China.

4 My inquiry this time is occasioned by inquiries that have come from Mr. L. H. Schultz. Mr. Schultz is a student in Columbia University and Teachers' College, who has specialized in chemistry and the methods of teaching chemistry. He is taking an M. A. degree here in June, and he is preparing to pass the secondary school preliminary examinations for a State of California teacher's certificate. He would like very much to find work in China in the teaching of chemistry, preferring a college position. He would prefer to wait one year before going to China in order to get practical experience in teaching in this country before going abroad. He has friends at Fu Kien Christian University who have indicated that a teacher of chemistry is needed there. What have you to suggest in the way of positions in China along his line, of which you know?

Another man who has inquired this very afternoon is a Frenchman by birth and training, and is qualified to teach either French or Spanish. He has already spent some time in Shanghai and is deeply interested in China and in Chinese work. He is doing advanced work in post-graduate lines here, and expects to find a position in educational lines of work in China. You may know of some one who is looking for a person with just the equipment he has.

It seems to me there are interesting possibilities

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Columbia University
in the City of New York
DEPARTMENT OF CHINESE

2- Mr. Leslie B. Moss,
150 Fifth Ave.,
New York City

for developing your office into closer contact with wide-reaching educational
needs in China.

Very sincerely yours,

L. C. Porter

LCP:CD

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COMMITTEE ON
CHRISTIAN EDUCATION

February 16, 1923.

Mr. Lucius C. Porter,
Faculty Club,
Columbia University,
New York City.

My dear Mr. Porter:

The bill for the cablegram has not yet been presented, but will presumably come to us about the last of the month, and I will let you know then what the charges are.

With regard to the matter of acting as a clearing house for candidate material for the various institutions in China, I think perhaps that question as you broach it in your letter of February 5th has been satisfactorily taken care of. I may say that the thing looms large with possibilities, not to say considerable work, but I believe with you and the others that it is a possibility of service that it is very important for someone to render, and that it can very profitably be done by this office.

I am enclosing herewith the minutes of our recent meeting, and am sending them also to the others. I would be glad for any corrections or suggestions that you have to make in connection with them. The meeting was so informal that it was not easy to put the thing in definite shape.

I am depending on you to call the meeting of the committee for getting the bulletin in shape. I have gathered several suggestive bulletins from other sources which may give us some ideas in the set-up of the proposition. Do you want me to do anything with regard to getting the statement from the various institutions? If so, can you let me have a list of the institutions which should be approached, and if you have any information as to the location of other offices in this country or the person to whom I should write I would appreciate it.

Cordially yours,

Enclosure

1040

INCORPORATED BY THE REGENTS OF THE UNIVERSITY OF THE STATE OF NEW YORK

UNIVERSITY OF NANKING

NANKING, CHINA

NEW YORK OFFICE

156 FIFTH AVENUE

OFFICERS OF BOARD OF TRUSTEES

ROBERT E. SPEER, PRESIDENT

A. MCLEAN, VICE-PRESIDENT

RALPH E. DIFFENDORFER, SECRETARY

RUSSELL CARTER, TREASURER

OFFICERS OF UNIVERSITY

A. J. BOWEN, PRESIDENT

J. E. WILLIAMS, VICE-PRESIDENT

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Columbia University
in the City of New York
DEPARTMENT OF CHINESE

RECEIVED
UNIVERSITIES
FEB 21 1923
JOINT OFFICE

February 20, 1923

Mr. Leslie B. Moss,
China Union University,
150 Fifth Avenue, N.Y.

Dear Mr. Moss:-

Thank you very much for the copy of the minutes of our meeting on February 6th. The only correction I would suggest would be to put the word "Christian" between Shantung and University, so as to give the official name of the S.C.U. I think you might have been more specific in your reference to our approval of the planning for a campaign book or speaker's manual for use by all those who speak on behalf of Christian institutions in China. However, your statement is correct and it is probably better to put it as you have done until we are a little more sure of general support from the institutions concerned.

I have had a good talk with Mr. Grant and president Edmonds of Canton Christian College, from which I have gained some helpful ideas for the first meeting of our publication committee. Please give your judgment on the following point: should we have a Committee meeting before sending out any statement to the eighteen Christian colleges and universities in China, or could we save time by sending out to the representatives of these institutions in America a request for information in the hopes that sufficient replies would be received promptly to give us material for a more useful meeting of the Committee when we do meet? My feeling is that the meeting of February 6th was sufficient authorization for us to send out to the institutions concerned a request for information in the name of the Committee. It is so difficult to get people together in New York that I should like to save one meeting if it is possible. In order to be perfectly correct, you might send to Messrs Grant and Scott asking if either of them would disapprove of our sending the first request for information signed by the four members of the Committee without first calling a committee meeting.

You ask for a list of the institutions to be approached. Here it is, arranged neither alphabetically nor regionally, but in the order I happened to think of them:

1042

Christian Colleges and Universities in China

1. Canton Christian College *156 Fifth Ave*
2. Fukien Christian University
3. Yali *5 White Hall Yale Univ.*
4. Boone University *Eggs*
5. Griffith John College *MS*
6. Wesleyan College *English Wesleyan*
7. West China Union University - *Prof. James Hendricks 244 Queen St W Toronto Can.*
8. Peking University
9. Shantung Christian University
10. University of Nanking
11. Soochow University - *So. Meth Nashville Tenn W W Pyson 706 Church St PO Box 510.*
12. St. Johns University *Eggs*
13. Shanghai Baptist College *Box 276 Fifth Ave*
14. Ginling College *Miss Bender 150 - Fifth Ave*
15. P.U.M.C. (Peking Union Medical College) - *61 Broadway China Medical Assoc*
16. Manchurian College - *Scott Res.*
17. Woman's College of South China (Foochow) - *(See Miss Bender)*
18. Yenchow College - *Bartholomew*

In preparing a questionnaire to supply information for the speakers' handbook, the following should be noted:

- ✓ 1. Exact name of the institution, official corporate name, and name in common use. List of trustees and officers.
- ✓ 2. A brief history of the development of the institution or previous institutions where an amalgamation or union has taken place. A few of the outstanding personalities in the development of the history of the institution should be noted.
- ✗ 3. Sources of support. Supporting groups in America, primarily church or denominational groups, or colleges and educational groups.
- ✗ 4. Extent to which Chinese contribute to the finances of the institution.
(a) fees, gifts, government appropriations, other sources.
- ✓ 5. Departments of work, range of work and curricula.
- ✓ 6. Staff, differentiate between men and women, foreign and Chinese, foreign trained and locally trained.
7. Distribution of students. Chief area served. Denominational distribution of students, percentage of Christian students.
(a) entering (b) graduating.
Vocational distribution of students' parents.
8. Vocational distribution of graduates.
9. Whereabouts and work of former members of the staff.

10. Special characteristics and features on which emphasis in publicity is desired.
11. Testimonials.
12. Budgets. These should show in figures all contributions to current expenses, for example, salaries of members of the staff appointed by cooperative organizations. Salaries and expenses of the home office should also be included. Endowments and income therefrom.
13. Special things.

You may think of other points that should be included. Would you be good enough to draw up a form for this questionnaire? It might be wise to submit this to the other two members of the Committee before we issue to the institutions concerned.

You will have to discover as best you can the American central office for these various institutions. As soon as I hear from you we will proceed to set a time for the Committee meeting.

cordially yours,

Lucius C. Porter

*Write Warnshuis.
send samples
fall we do*

PC
COMMITTEE FOR
Columbia University COLLEGES IN CHINA
in the City of New York
DEPARTMENT OF CHINESE March 3rd, 1927.

My dear Moss:

How about calling a Committee meeting on our united promotion plans for lunch on Thursday, March 8th?

You and Grant are downtown, while Scott and I are uptown. Suppose for this first meeting we gather for lunch at the Faculty Club at one o'clock. If you see special objection to the proposed date, let me know, otherwise send out notices to the other members.

Did you get a letter from me with suggestions as to steps to be taken by the Committee?

Very respectfully yours,

Lucius Porter

LOP:CD

Mr. Leslie E. Moss,
United Universities Office,
156 Fifth Avenue,
New York City.

1045

March 7, 1923.

Professor Lucius C. Porter,
Faculty Club,
Columbia University,
New York City.

My dear Mr. Porter:

The cablegram which we sent for you the first of February cost us \$7.48. There were six words, costing \$1.23 each, and 10¢ for war tax. The excess rate was due to the fact that the Pacific cable was interrupted and the message had to be sent by the Atlantic. We will appreciate a check in settlement of this account.

Most cordially yours,

1046

PC
COMMITTEE FOR
CHRISTIAN COLLEGE IN CHINA

March 7, 1923.

Mr. Lucius C. Porter,
Faculty Club,
Columbia University,
New York.

My dear Mr. Porter:

Your note of March 3rd was just delivered to me this afternoon. I have sent a special delivery letter to Mr. Scott, and called Mr. Grant's office on the telephone. I am planning to be at the Faculty Club myself at one o'clock tomorrow for the meeting.

I am sorry not to have been able to secure more action on the recommendations that you sent me two weeks ago, but a number of other things have interfered in the meantime, and I have been somewhat busy gathering material. Perhaps we can cover a good deal of the ground tomorrow at the meeting.

Most cordially yours,

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W. H. C. 11/14/23
COMMITTEE FOR
CHRISTIAN COLLEGES IN CHINA

December 3, 1923.

Professor Lucius C. Porter,
Department of Chinese,
Columbia University,
New York City.

My dear Mr. Porter:

I received your letter enclosing one
from Dr. Duggan, and am writing him.

The present status of the United Financial Campaign is largely stationary. Canton, Fukien, and Shantung have approved the general plan. The Presbyterian, Congregational, and Reformed Boards have also approved. St. John's do not feel able to join at the present time. The Woman's Colleges are awaiting the formulation of plans for a permanent office to carry on the results of the recent campaign for the seven colleges in the Orient. This is about as much information as I can give you. I anticipate that we will be held up by some of the institutions for a considerable time before they will be willing to take action. I do not see just what can be done to expedite the situation, unless we approach individuals in the governing boards of the institutions that have not yet acted. I anticipate that Peking and Nanking will take favorable action some time before long. Beyond this there is no indication as to any other probabilities in the matter.

Most cordially yours,

TRANSFER

July 18, 1923

YENCHING

Professor L. C. Porter
Department of Chinese
Columbia University
New York City

Dear Mr. Porter:

I have the honor to inform you that on April 12, 1923, at the annual meeting, the Board of Trustees voted to confirm your appointment as head of the Department of Philosophy in Peking University.

This is a very belated notification.

I hope the glory of the appointment will not be tarnished because of the delay! My congratulations are sincere.

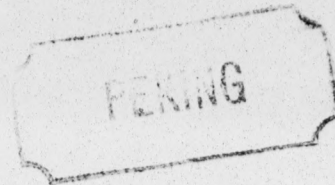
Most cordially,

Secretary Peking University.

LBM
ETC

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Columbia University
in the City of New York
DEPARTMENT OF CHINESE



March 25, 1924.

Dr. Eric M. North,
Methodist Board of Missions,
150 Fifth Avenue, N. Y. C.

My dear Eric:

I have made inquiries of my brother regarding the possibility of preparing a clay model of a bust of Bishop Bashford for the quadrennial meeting of the Methodist Church in May. He writes that if sufficient material in the form of photographs, particularly profile views, could be sent him by the first of April, he thinks it quite possible to prepare a model that could be sent to New York by the first of May. The photographs should include front face three-quarters and profile views, of which the profile is probably the most important. Snap shots are desirable in addition to official photographs. With the photographic material there should be some description of the Bishop's characteristic expressions such as various friends might be able to give.

My brother has made several very good portrait busts, and is at present at work upon one of President Blaisdell of Pomona College at Claremont, California.

I wanted to send this information to your committee for you to deal with as you think best. I know Leighton Stuart is very eager to have a bust prepared for the big Methodist meeting. I did not suppose there was time enough to have one prepared. Since my brother thinks it is possible, I wanted you to know.

He also gave me the names of several sculptors in New York whom he would recommend for such work. Very likely you have already made inquiries regarding such possibilities, but I will add the names. He recommends particularly Mr. Robert Aitkin, 630 West 25th St., but mentions George Lober, 6 East 15th St. as a possibility.

It may be that your committee has already decided not to try to push the bust at the present time. If so, will you let me know promptly so that I can write to my brother.

Very sincerely yours,

Lucius C. Porter

LCP/L

RECEIVED
JUN 11 1954
(DATE)
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TO THE DIRECTOR OF THE FBI
FROM THE DIRECTOR OF THE FBI
BY THE DIRECTOR OF THE FBI
DATE

1052

Pauley

Columbia University
in the City of New York
DEPARTMENT OF CHINESE

June 1, 1924

Dear Lewis :

Beloit College is installing as president, Irving Maurer, one of my old friends. He would like Peking University to send a delegate to the inauguration, but invitations were not sent in time to get word to and from Peking giving me the official representation of P.U. Can you fix the matter up with our executive Comm. ? I am to be at Beloit for Commencement anyway. If we can get our name among the list of special guests etc, it gives us a little notice that might be worth while. We won't let people forget we exist. If you can send me some sort of credentials I'll be pleased. The date at Beloit is June 14.

I want you to meet my friend Albert

Staub, of the Near East Colleges, He knows the secretarial game for colleges very thoroly. He raises a budget for endowment of some \$ 7,500, 000.00 in the near future. You will like him and may get some pointers for the work. I'll phone to arrange a date for lunch.

Blessings on you,

Ever yours,

Lucius CP

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PEKING UNIVERSITY
PEKING, CHINA.

Porter

COLLEGE OF ARTS AND SCIENCES FOR MEN
OFFICE OF THE DEAN.

En route to Chicago
June 13, 1944

My dear Leslie :

It was a disappointment not to be able to get to the office to give a farewell greeting to you and Lewis. My excuse is that an unexpected case of tonsillitis in the family made the packing a very hectic rush. I am heartily glad that you are in the office for the Union Universities, and glad to have had the glimpses of you this year.

I hope my seven (7) boxes from Columbia and one (1) barrell from Wanamaker's reach you O.K. I had them sent to the Meth. Foreign Miss. Board at 150. Will you look out for them and get them off to Peking in the first shipment ?

There will come to you also some boxes of books for the university library sent by Prof. Bainton of Yale Divinity School. Can you meet the charges on these ? I will guarantee payment if there is no library allowance for freight.

I hope everything goes smoothly in getting Frankling C.H.Lee off to China as per Gamble's request. You are in direct touch with Lee, so I do not bother further about

Over

1055

that item.

BEKING UNIVERSITY

BEKING, CHINA

My address for the next two weeks will be

Care S.M. Goble, 112 West Adams Street, Chicago, Ills.

Thru July you can reach me

Care Mrs H.D.Porter, La Mesa, Calif.

We sail Aug. 5, on the PRESIDENT LINCOLN from
San Francisco.

If any important news comes from the university
people please relay to me.

With best wishes ,

Heartily yours

Lucius Porter

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PEKING

June 26, 1924.

Mr. Lucius C. Porter,
540 West 122nd Street,
New York City.

My dear Mr. Porter:

I received your letter of June 23rd regarding Lee with very much interest and a great deal of sympathy for your attitude in the matter.

So far as I am concerned, the matter lies entirely between Gamble and yourself. The seven hundred dollars was secured from Gamble's brother in Cincinnati, so that the University is only out the amount which we had paid for cablegrams to Mr. Gamble. I shall write Mr. Krause and ask him to take up with Mr. Gamble the question of reimbursing us for the cables.

I do hope that Lee will have an opportunity to make good all the way 'round.

On Monday, June 30th, I shall send the cablegram which you suggest, saying that Lee has sailed for Peking.

With most cordial regards, as always, I am

Faithfully yours,

Assistant Secretary,
Peking University.

LBM/KJL

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PEKING UNIVERSITY
PEKING, CHINA.

Porter

COLLEGE OF ARTS AND SCIENCES FOR MEN
OFFICE OF THE DEAN.

Tiffin, Ohio,
July 5, 1924

Mr. Leslie B. Moss,
Union China Universities,
150 Fifth Avenue,
New York City.

Dear Leslie :

Herewith the invoices for the boxes and packages that have been sent to be forward to Peking for me. Three packages were sent down from Columbia the day I left the city. These should be put in unfilled cases with other goods going to the M.E.M. or P.U. at Peking. I thank you for looking after the matter for me. I suppose I'll get a copy of the B/L sometime.

Since asking you to cable to Leighton as follows :
" Porters prefer live with Josselyns. Let Luces remain " , I have heard from Leighton saying that the Ground and Buildings Comm., has decided to keep the Luces in our old place.

I have two other messages that I should like tucked into cables ^{Our} to Leighton. ~~one~~ has to do with the housing question and is as follows: "Arrange to have Frank Porters live and board with some other family than the Lucius Porters" the reason being that my wife has had such a strain with our our sick youngster this spring that I want her relieved from all house-keeping next autumn. We can live very happily with her sister Mrs. Paul Josslyn.

1058

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PEKING UNIVERSITY
PEKING, CHINA.

COLLEGE OF ARTS AND SCIENCES FOR MEN
OFFICE OF THE DEAN.

The second message is this to William Hung:

"Heartiest congratulations on your election to the
deanship of Arts and Sciences. Am greatly pleased ~~to be free~~ to
work under your ^{leadership} ~~guidance~~ in developing the department of
philosophy:"

In both of these messages all I want is the essential
meaning. Arrange according to code as briefly as possible.
Part of these messages is university business, but you may charge
the personal words to me.

This is my ~~the~~ last sheet of P.U. paper you might send me
100 sheets of paper with envelopes, as I shall write on behalf of
the university several times before leaving, in some cases soliciting
interest or funds. Send care of S.M.Goble, 112 West Adams St.
Chicago.

With all good wishes,

Sincerely yours,

Lucius C. Porter

P.S. Mr Byrd arranged for the trip which the enclosed expense
account covers. Can you collect for me?

38 sheets enclosed

PEKING

EXTRACT FROM LETTER OF JUNE 15, 1925 to
MR. FRANKLIN H. WARNER FROM MR. LUCIUS C. PORTER.

"I am particularly glad that we are carrying out the plan to put the water tower in the form of a pagoda. As you know, my uncle, James A. Porter, has made a conditional gift towards the extra amount needed to insure the Chinese form instead of an ordinary utilitarian style. I have already written Luce, undertaking full responsibility for whatever is needed beyond my uncle's gift to make up the total amount necessary. It is quite probable that most of this sum will be secured from relatives, so that the pagoda can be actually a memorial to my uncle's interest in China and devotion to the Chinese people."

1060

PEKING UNIVERSITY

EXTRACT FROM THE MINUTES OF THE MEETING OF THE COMMITTEE ON
FINANCE, PROPERTY & INVESTMENT - HELD SEPTEMBER 16, 1925.

"PROPOSED AGREEMENT WITH MR. J. A. P. LUND

TRANSFER

"President Stuart reported that the firm of Lund, Gernow & Company was dissolving and that, therefore, our contract arrangements with them would end shortly and that provision must be made for further engineering service. He proposed securing the services of Mr. J. A. P. Lund at a salary of Mexican \$600. per month, with the understanding that the University would also be responsible for the transportation necessary to enable Mr. Lund to continue his association with the American School in Tungchow, with provision for living quarters at the University, Mr. Lund to give his whole time to the University and continue the responsible supervision of engineering matters hitherto in charge of the firm of Lund, Gernow & Company, Mr. Lund to secure, in consultation with the officers of the University, additional services of other engineers where required by technical phases of the work. It would also be understood that reasonable provision would be made for a leave of absence and vacation. It was

F-1904 VOTED that approval be given to the agreement with Mr. Lund as outlined by President Stuart and referred to in Mr. Lund's letter to President Stuart of July 27, 1925."

000-000

EXTRACT FROM LETTER WRITTEN TO DR. E. M. NORTH BY MR. J. A. P. LUND
DECEMBER 11, 1925

"With regard to my continued association with the work of the University I am very grateful for the action taken by the Board of Trustees as set forth in the Board of Trustees minutes F1904. I also accept the proposed agreement as set forth in your letter, with the interpretation set forth in Dr. Stuart's letter to me dated 13 November 1925, which reads: 'referring to the agreement which our Trustees have made with you, I hereby undertake to interpret the provision for motor transportation as follows: the University will, for two years beginning January 1, 1926, pay you a monthly salary of \$700. local currency and give you the free use of the car you now have. It seems preferable to add \$100. to the salary figure named by the Trustees rather than attempt to work out a basis for the cost of maintaining the car.'"

PEKING

PEKING UNIVERSITY.

October 6, 1925.

Professor Lucius C. Porter,
Yenching University,
Peking, China.

TRANSFER

My dear Professor Porter:

You will, by this time, have learned from Dr. Stuart of the progress that has been made with the plan for the Harvard-Peking Institute and the development of that most fascinating phase of the University's future. I have been very much interested in seeing the opportunity that this affords you for a large and spacious place in the sun. May its rays ever be beneficent!

We have understood that you wrote to Dr. Luce indicating that the total amount of \$10,000. would be secured from the Porter group for the decorative features of the water-tower pagoda. I understand, further, that you will personally guarantee the \$5,000. required beyond the amount of \$5,000. already furnished by Mr. James Porter. As this has come to us by word of mouth, will you kindly confirm this to us in writing, so that we may know where we stand in this matter?

You will probably have learned by this time that upon the basis of this and other expectations, we have authorized the completion of the water-tower pagoda. We therefore hope that it will be possible for the necessary funds to be available at an early date.

In referring so cold bloodedly to the financial phases of the matter, I am far from being unaware of the fine sentiment involved in its being in honor of your uncle's missionary career and in the distinction which will come to the University in having successfully adapted an outstanding feature of Chinese architecture to modern needs.

We are hoping that before long studies can begin upon the Chapel, the Gymnasium, and possibly the new dormitory. I was very much interested in the exploring which you have been doing to solve the very difficult problem of the Chapel. You will have a chance to fill Mr. Murphy very full with this when he reaches Peking this winter. From my own experience, I have found Mr. Murphy open to suggestions and have a sneaking suspicion that architects, like most people, can often profit by the judgment of those who are not of their profession.

Cordially yours,

Secretary,
Peking University.

EMN/KJL

1062

學大京燕
YENCHING UNIVERSITY
(INCORPORATED IN 1929 AS PEKING UNIVERSITY)
PEKING, CHINA.

DEPARTMENT OF PHILOSOPHY

February 20, 1926.

Dr. Eric M. North,
150 Fifth Avenue,
New York, U. S. A.

TRANSFER

My dear Mr. North:

I remember receiving from you a letter asking for a statement about the Water Tower Pagoda. I am sorry that I have delayed replying for so long. I am not quite clear as to the amount that you have already received for the Pagoda. I have heard -- but not from my uncle-- that he has furnished \$ 5,000.00. Two other members of our family have, I think, already sent you \$ 1,000.00 each. This sum more than meets the additional expense for the Pagoda as originally estimated. I have tried to secure from the Construction Bureau some more or less definite statement as to the amount needed to complete the Water Tower as a Pagoda. Since the estimates of the extra expense have been raised twice since the proposal was first made to me, I do not feel willing to guarantee the amount needed to finish the tower as a pagoda. I shall be glad to know from you just exactly what you conceive the total amount to be, together with a statement of the amounts that have already been received, indicating with some exactness as to just where you stand on the matter at the present time, ~~So that I will be able to~~ make a decision as to the future.

I am sorry if you find this statement rather disappointing. I simply must be informed as to what amounts have been received and what amounts you expect will be needed before I can promise anything further.

It will be interesting to see Mr. Murphy if he comes to China this winter to consult with him about the form for the chapel.

Heartily yours,

Lucius C. Porter

LCP-GES

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UNIVERSITIES
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JOINT OFFICE

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學大京燕
YENCHING UNIVERSITY

PEKING, CHINA.
INDEXED

DEPARTMENT OF PHILOSOPHY

June 3, 1936 **TRANSFER**

Dr. Eric M. North,
Secretary Yenching University,
156 Fifth Avenue,
New York, U. S. A.

My dear Dr. North:

You will be hearing from President Stuart and Mr. Gibb, and other official channels regarding Mr. Murphy's visit here in Peking during the last few weeks. I want to take the opportunity to send you just a private word or two regarding the situation.

It seems to me that Murphy's visit was an excellent thing all around. You may know that I had wanted him to visit us earlier. I need not go into the details of a situation of which you must be fully informed. I sympathise with a good deal of Mr. Murphy's criticisms of the Construction Bureau, and of some of the work that has been ^{done} done. On the other hand, I feel that a great deal of credit is due to Mr. Gibb for the work he has done and the way he has done it in the past few years. I think there has been a mistake in not defining clearly the connection between the Construction Bureau and the Board of Managers here. Moreover, the relationships between the Construction Bureau and the administrative and teaching staff should have been made a little more definite. As I know Mr. Gibb through a long series of years of intimate fellowship with him ~~in~~ work and play, I know him to be a man who plays the game according to the rules, however strong his own feelings, and who has always been willing, so far as I know, to follow the opinions of the majority in control of the matter. On the other hand, he is a man who works best when he is more or less independent. What I mean is he likes to be assigned to a given task, and then entrusted with powers to carry it through, and dislikes the committee way of doing business, with suggestions and criticism constantly brought up. Personally I think he makes a mistake in this attitude. Probably he has acquired too dictatorial a position both in the Construction Bureau itself, and in relation to President Stuart and the Managers.

It is hardly possible to blame any one individual or group for the situation. I believe it would not have arisen, had the

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Dr. Eric M. North,
June 3, 1926,
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Trustees and Board of Managers been more closely connected with each other. At the same time, that situation could be rectified and the personnel of the Construction Bureau made more useful to the University if the Trustees make it perfectly clear to Mr. Gibb that he is in charge of the construction under the immediate supervision of the Board of Managers here, on the basis of the final authority of the Trustees. At the same time, I believe the Trustees might urge President Stuart to be much more authoritative of his own authority over and against Mr. Gibb's. *assertive*

I have heard from President Stuart something of the content of Mr. Murphy's report and understand that it is very strongly critical of Mr. Gibb on technical grounds as well as on the basis of personal relationships. What I want to say is that I should regard it as very unfortunate for the University if the Trustees should decide not to make further use of Mr. Gibb's services. He has sacrificed a good deal in devoting the last six years to construction work rather than to his own academic field, which is Chemistry. He is devoted to the real interests of the University. I firmly believe that we should find a permanent place for him in the staff of the University, and I am quite sure that his withdrawal from the work now would arouse a great deal of criticism from people in Peking outside of University circles who could not be made to understand the whole situation as the Trustees see it. I believe it would be unchristian for us to sever relations with him. On the other hand, he needs to feel the force of the criticism and should be helped to realize that he is subordinate in authority to the President, the Board of Managers, and the Trustees. Moreover, I believe he should be helped to feel that Mr. Murphy is the University architect, whose decisions, with the approval of the Managers and Trustees, should be carried out. I believe President Stuart's scheme of sub-committees on architecture and construction and on color and on landscape provide the means by which Mr. Gibb could be relieved of a number of responsibilities to which he should not give detailed attention. This would enable him to devote himself to the immediate task of supervising workmen. I believe the sub-committees are sufficiently representative to ensure wise and artistic decisions, and I believe the relation of these sub-committees to the Construction Bureau is such that Mr. Gibb will be willing, eventually at least, to carry out their suggestions. At any rate the organization outlined by President Stuart makes clear the functions of each of the bodies called for, and the way of their relationship to the Managers and Construction Bureau.

I realize that it may be quite unnecessary for me to send in these suggestions. At the same time my personal interest in the whole problem is so great that I can not forebear giving my testimony. With Mr. Murphy's main ideas as to architecture and land-

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Mr. Eric M. North,
June 3, 1926,
Page Three.

TRANSFER

scape features for the University campus, I am entirely in agreement. I also feel that we need to remove from Mr. Gibb responsibility for detailed decisions that have to do with artistic taste in color and landscape gardening. I am not qualified to express an opinion as to his technical capacity in the field of construction. I know that Mr. Murphy seriously questions his capacity on this point. I believe that the interests of the University will be best served if we can work out a scheme by which the Trustees with Mr. Murphy as their architectural expert are in complete and recognized superiority over the Construction Bureau.

If there is anything irregular in my sending this present note to you, you will please excuse it on the ground of my devotion to the best interests of the University.

Very heartily yours,

Lucius C. Porter

LCP-GES

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SECRET

1. The purpose of this report is to provide information on the progress of the work done during the period from 1 January to 31 March 1953.

2. The work was done in accordance with the instructions of the Joint Office, and the results are set out in the following paragraphs.

3. The work was done in accordance with the instructions of the Joint Office, and the results are set out in the following paragraphs.

4. The work was done in accordance with the instructions of the Joint Office, and the results are set out in the following paragraphs.

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10. The work was done in accordance with the instructions of the Joint Office, and the results are set out in the following paragraphs.

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PEKING

TRANSFER

Peking University

June 18, 1926

Prof. Lucius C. Porter,
Yenching University
Peking, China.

My dear Porter:

I have delayed very long in replying to your letter of February 20th concerning the Water Tower Pagoda. I do not know what the original figure was which Mr. Gibb gave you first for the cost of the Pagoda, but the figure of which I wrote you, viz: \$10,000. was the figure which Gibb gave us in a letter of his last August and we have had nothing indicating any revision of this figure, though I presume it is possible it might go beyond that. In any case, if you do not feel able to you certainly ought not to guarantee the total amount needed and be in the dark as to what that amount is. If you could accept as definite the figure which we have had in mind - \$10,000. - I am sure no one could have any feeling that you have not done your full share. The amounts we have received so far have been:

J. W. Porter	\$5,000.
J. F. Porter	1,000.
Mrs. Julia F. Porter	1,000.
Total	<u>\$7,000.</u>

Of course, any cash that you can make available upon whatever you decide to do will be very gratefully received as we are having a somewhat delicate time to carry through our building program.

Faithfully yours,

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學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

July 10, 1926

DEPARTMENT OF PHILOSOPHY

Dr. J. L. Stuart
Shanghai

TRANSFER

My dear Leighton,

I was very glad to have the leisurely visit with you Tuesday evening. Later on I hope we can have more frequent talks like the one I had to you that evening. My thought about the Yenching School of Chinese Studies and its further sphere of work is growing more and more clear.

My present occasion for writing is to send to you the enclosed card of Mr. Olwell. He called yesterday afternoon. He was very sorry not to have seen you for he said he had had correspondence with you. Unfortunately he did not look me up until just before leaving Peking, so that I could not persuade him to go with me to our new site. However, he came to see me in my office here and talked for more than an hour about Yenching, its aims, organization, and present situation. I was glad to find him a keen minded man, one who is a quick observer, and eager and inquisitive about gaining an understanding of what he sees and hears. I was very much impressed by him as a notable personality. I think he was rather interested in what I told him of Yenching. He explained to me, and wanted me to tell you, that the National City Bank can make no official contributions to any educational or religious work; but he definitely suggested there were ways in which the technicality could be overcome, and said that he would discuss the whole matter with his associates in New York, getting further information, if needed, from our New York office.

I saw Baron Stael Holstein again and told him why it is impossible for us to give him any definite assurance at the present time because no Hall Estate funds have been paid to us. I told him however, that we are morally certain to receive the sums that have been mentioned and said that you were willing to carry two-thirds of the budget proposed in his plan if and when the funds are paid over, expecting the Yenching School of Chinese Studies to provide the other third. The Baron appreciated very much our interest and our desire to help him, if and when any extra funds are received. The National University is not able to pay him the arrears on his salary, which amount now to something over \$6,000.00. He is living on his own capital and realizes this as a very unsound way of carrying on; but he is willing to carry on a while longer in view of the prospect we hold out to him. I shall now see some of our friends in the city who might be able to appreciate the value of the Baron's work, and may be willing to give a loan with which we might be able to relieve his anxiety between now and the time our funds will be available.

One new point which the Baron made will be of special interest to you. Two days ago he was taken by Chinese friends into the part of the Palace occupied by the Emperor. He was shown images which he said were of

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Stuart

學大京燕
YENCHING UNIVERSITY
PEKING, CHINA.

DEPARTMENT OF PHILOSOPHY

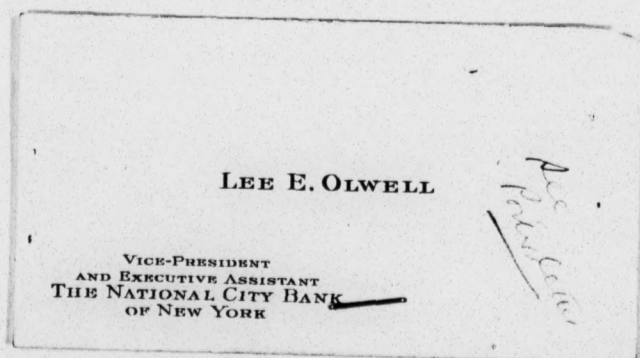
value to any study of Buddhism, and particularly of Lama Buddhism. He said this collection will certainly be scattered in a short time since he has definite information as to the sale of valuable objects from the Palace by those in charge. The profit of these sales going into the private pockets. The Baron is very anxious to have careful photographs made of the images he saw. It occurred to me that the work of photographing these images is so clearly a museum matter, that we might be able to manage it from the funds already in hand for that purpose. I will talk the matter over with William Hung at the first opportunity. Will you telegraph me your view of the possibility of making a grant of a few hundred dollars for the purpose of preserving for Chinese scholarship all of this material for the study of Chinese and Lama Buddhism? You can probably find in the Missions Code words which will cover your meaning.

I hope you have a real rest in the course of the Educational meetings which will at least give you a change from the Grounds and Buildings Committee work and vexatious residence problems. Etter tells me that the work is going ahead on the approach to the Womens College as well as he desires. I feel that the last meeting of the Grounds and Buildings Committee settled a number of questions and settled them right. Keep well and come back rested.

Ever yours,

Lucius Porter

LCP/C



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PEKING UNIVERSITY

TRANSFER

August 2, 1926.

Professor Lucius C. Porter,
Department of Philosophy,
Yenching University,
Peking, China.

My dear Professor Porter:

I have your letter of June 3d and have welcomed your judgment upon the problems involved in the administration of our building operations. I can assure you that none of us have any thought here of altering Mr. Gibb's relationship to the enterprise except by urging and persuading him to load more responsibility on sub-committees which will share the burden of important decisions with him. We have heard quite fully from President Stuart and Mrs. Frame and from Mr. Gibb upon Mr. Murphy's visit, though we do not have as specific comments upon the points he has made or will make, as we should like to have, and I should welcome any line from you on the side upon these.

It will be practically impossible for us to take any action until September, as the committee are all away during August. Meanwhile, I am sure that the adjustment devised by President Stuart will take care of the urgent problems. I much appreciate your writing.

Cordially yours,

Secretary, Peking University.

EMN/L

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Extract from Dr. L. C. Porter's Letter of June 21 to Mrs. Lee. ✓

1927

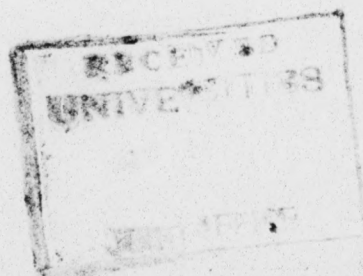
Let me add just a word about Yenching University. Mrs. Porter and I finally moved out from Peking to the campus two weeks ago. We have both been happy and busy ever since. I confess that I have not been as really contented for the whole of the last three years. It is clear that Yenching University is the place to which I belong. We have had an internal student movement that threatened for two days to have serious consequences. Fortunately the loyalty to the University of the bulk of our students saved the day, and we were able to finish the term one week short of the regular schedule, but with a complete series of final examinations or equivalent tests.

President Stuart will report to you the very interesting plans for reorganization of the administration of the University that were finally passed by the Board of Managers at its meeting on June 13th. Provision has been made for a Chinese Chancellor, with Doctor Stuart and the present Vice-President as Provost and Vice-Provost respectively. Dean Hung, Dean Ch'en and Dean Frame all resigned. Dean Hung's resignation took effect at once, and he has already left to attend, by invitation, the Institute of Pacific Relations at Honolulu this summer. Dean Frame has agreed to continue for one year only, holding the new position of Associate Dean of Studies concurrently with that of Dean of the Women's College. Since it was impossible to persuade any member of the staff to accept the newly established position of Dean of Studies for the whole University, a Commission of Five members of the faculty was elected to carry the functions of such a dean. This committee, which is known as the Commission of Studies, consists of Professor Sauhei Hsu as Chairman, myself as Secretary, Dean Frame as Associate Dean, and Professors L. T. Huang and C. W. Luh. The Commission has already begun to function, and we feel that it may prove to be just the device we need to meet the present emergency, and those which we are likely to face in the immediate future. We laughingly say that we have taken a leaf from the Soviet notebook and have a commission form of government.

We are facing the events of the next two months in North China with a spirit of fresh confidence in the future of Yenching, in its ideals and in the Christian enterprise generally. As I look back over nine years to June 1918 when I first occupied a place in the Dean's office of the Men's College, I realize how wonderfully the hand of the Lord has guided us. The realization of the present greatly surpasses the dreams we had then. On the basis of the present achievement, we confidently project visions of steady expansion, knowing that if we are true to our God and to his purpose for us, we shall be led into the large place he has prepared for the service of this institution.

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...and the fact that the ...



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YENCHING UNIVERSITY
Peking, China

Extract from letter from Dr. Lucius C. Porter to President Stuart

November 3, 1927.

PEKING.

TRANSFER.

"My particular concern in writing you this morning relates to Mr. Lund and his work during these last months of his contract period with us.

"First, I am told by Mr. Hildabrand that we cannot find here at Yenching any copy of the contract made by the Trustees with Mr. Lund. It would be most unfortunate if we have to ask him for his copy so that he knows we are without one. He is making certain requests from the Construction Bureau on the grounds that his contract calls for such and such treatment. Neither Mr. Hildabrand nor Mr. Galt nor anyone here can say definitely whether he is right. It seems to me very unfortunate that this should be true. If you can secure from New York a copy of the Lund contract it could be sent in time to reach us just before the expiration of Lund's period. It will be a very close shave but I am sure it will relieve us from considerable trouble at the end if we have the contract.

"I want you to know also my impression of the work Mr. Lund is doing now. Of course, you understand that I am writing not as any University official, but simply as a member of the Grounds and Buildings committee commenting very frankly to the head of the institution. I am quite sure from words that Mr. Lund has said to me that he is planning to report on the status of the buildings, power use, and so forth in a way which will point out a very large number of defects, and that this report will be so worded as to make his own responsibility for these defects appear very slight, while the chief blame for faults will be laid upon the Construction Bureau. I cannot yet guess the extent to which Mr. Lund will lay blame upon Mr. Gibb for defects in construction. My impressions are confirmed by Mrs. Frame who has had considerable conversation with Mr. Lund in his process of investigating the buildings, heating trenches, electric light and so forth, of the Women's College. Mrs. Frame is quite sure that Mr. Lund is definitely planning a report which will clear him of major responsibility for the defects in the engineering features of Yenching. She has the impression that he will also whitewash Mr. Gibb to a large extent. By transferring the blame for mistakes from himself and his plans to the Construction Bureau Mr. Lund sees a chance to get revenge on his associates in that bureau and the Grounds and Buildings committee for eliminating him from direct concern with the work this fall.

"I am sure you will see how serious it will be for the authorities of Yenching University, yourself and your administration and the Trustees, if Mr. Lund is allowed to clear himself of responsibility for a number of serious defects in the construction and engineering work at Yenching. As you know, some of us feel Mr. Gibb is responsible for certain mistakes but there is no possibility of securing redress from him. It seems to me that the Trustees should do something to make sure that Mr. Lund does not pass up responsibility to someone else and then clear out without any chance for the University to recover anything for the mistakes committed. It may be that no financial redress is legally possible, but surely we can do something to prevent Mr. Lund's walking off after giving the impression to the Trustees and outsiders alike that everything would have been quite all right had not his plans been interfered with or changed by the Construction Bureau.

"It seems to me the Trustees need to be advised of this situation for after all theirs is the chief responsibility in engaging Mr. Lund. To be sure the sug-

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(Dr. J. Leighton Stuart - 2)

"gestion for using his firm was initiated on the field, but the Trustees, who are after all legally responsible for the expenditure of the large sums of money put into our plant, should have assured themselves, no matter who made the original recommendation, that Mr. Lund was thoroughly fitted technically for the important work he was asked to do. So far as I can see, the only assurance that any of us, yourself included, have as to the technical soundness of Mr. Lund, lies in the approval of Mr. Plaice of New York, a man whose opinion carried weight with the Trustees. We hope that you will be concerned about this matter and bring it before the Trustees so that cabled instructions can be sent if necessary to enable the field to deal with Mr. Lund before his contract ends and he escapes entirely from connection with us.

"Mr. Hildabrand and the construction engineers feel that Mr. Lund expects to report directly to New York without revealing to anyone on the field the character of his report. If this is Mr. Lund's plan, it is surely one that should be blocked. That could be done by directions from New York to the effect that a copy of his report should be given to the Grounds and Buildings committee at the time when he mails it to New York.

"I am really deeply concerned over this whole matter. You will understand that I am writing in no official capacity whatever, but simply that of a member of the Grounds and Buildings committee. I am showing this letter to Mr. Galt before it is mailed and will ask him to consult directly with Mrs. Frame.

"Perhaps I should give you more evidence for my impressions. I will add just one item. Two days ago after returning from a trip through the heating trenches Mr. Lund said to me, "I can't guarantee the insulation of the heating system for more than three years." I kept my surprise to myself and asked him quietly, "How long did you expect it to last without repair when you first planned this system of insulation?" "Oh! thirty years easily." When I asked a few other questions as to what had made the difference, he spoke of the trouble he had had from the beginning in getting anyone to carry out his ideas properly, and made it quite clear that he placed the blame for a most serious condition of affairs upon other people. It seems to me that the Construction Bureau and University Administration will have an impossible load of responsibility if Mr. Lund is permitted to make a report along the lines indicated by this incident. He is the one who is responsible primarily for all the engineering side of construction work. If his instructions were not carried out he is nevertheless responsible for he should have insisted that they be carried out. It will certainly be a travesty if Mr. Lund leaves after placing the blame of all faults on others, and our Trustees have no means by which to check up. The case of the heating insulation is all the more serious because so many of our engineering advisers, men like J. S. Hogg, Dr. Houghton, etc., were very reluctant about agreeing to the method advocated by Lund.

"I am writing to Mr. Warner in connection with the gymnasium and will give him a warning about this probable report of Mr. Lund. I will ask him of course, to consult with you. I do hope that it is not entirely too late for the Trustees to keep some hold on Mr. Lund until his report has been seen and verified. In my present mood I should incline to consider taking legal steps regarding the location of responsibility for engineering work. Perhaps this is enough for this time. I only hope the impressions Mrs. Frame and I have are somehow in error, but I see no way today for believing that they are. Otherwise, the University swings along very well and we are certainly fortunate in the fine spirit of faculty and students alike."

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PEKING

TRANSFER

Peking University

November 30, 1927

Dr. Lucius C. Porter,
Yenching University
Peking West, China.

My dear Dr. Porter :

Dr. Stuart has today handed me your letter of November 3rd and has asked that we reply to your inquiry regarding the contract made by the Trustees with Mr. Lund.

I am enclosing herewith an extract from the minutes of the meeting of the Committee on Finance, Property and Investment held September 16, 1925, giving the terms of the proposed agreement with Mr. Lund. There is also quoted an extract from a letter written to Dr. North by Mr. Lund on December 11, 1925 in which he accepts the proposed agreement with a minor alteration suggested by Dr. Stuart. I sincerely hope that this information adequately meets your needs.

Very sincerely yours,

Assistant Secretary
Peking University

BAG-H

Enc.

CC: Office of the President

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